

**Compliance & Enforcement
Strategic Management System (SMS)
Charter
March 24, 2011**

Sponsor: Assistance Commissioner Wolf Skacel

Purpose: This system will allow us to set and adjust priorities and allocate resources to achieve the best environmental outcome and benefit. These goals will be accomplished while ensuring deterrence, high but meaningful compliance, better behavior from others, finding and fixing problems, developing consistent goals and communicating results. This system must recognize and be prepared to counter objections over breaking convention that could be seen as undermining laws or creating an uneven playing field. The system should allow for holistic and multi-media approaches. It needs to acknowledge mandates and regulations but also seek creative ways to satisfy these obligations and/or pursue appropriate modifications.

Scope:

- Think long term and short term
- Do not let laws, regulations, EPA mandates be a constraint at this stage; however, think of creative ways to account for mandates.
- Consult with outside/inside experts, with Sponsor's prior approval

Team Members:

Steve Anderson – Climate and Env. Management- Climate & Energy/Trenton
Randy Bearce – C&E/Land Use/Trenton
Sharon Davis – Climate and Env. Management- Air Planning/Trenton
Bill Everett – C&E - Solid Waste/Trenton
Sonya Kopp – C&E - UST/Trenton
Michael Mariano – C&E - Hazardous Waste/North
Jeff Meyer – C&E - Air/North
John Orrok – C&E - Pesticides/Trenton
Richelle Wormley – C&E - Air/South
Art Zanfini – C&E - Water/North

Resources:

- Up to one day per week will be allowed for SMS-related activities.

Due Dates:

- White Paper due on June 1, 2011
- Final report including recommendations due on August 1, 2011

Current Situation that demands a SMS:

- Siloed/compartmentalized
- Focus on unimportant things
- Not driven by environmental problems
- Deferring to national priorities
- Limited targeting
- Not using data fully
- Inconsistency in our goals
- Doing too much poorly (lack of priorities)
- Too much process/too little time
- Limited resources/time
- Inability to change/No methods
- No broadcast/communication of efforts/success
- Complexity of regulations

Desired Outcomes:

- Environmental protection & Improvement
- Supported (science)/defensible strategies and priorities
- Goal-driven resource management
- Measures- Clear performance measurement
- Flexibility
- Consistency in our goals
- Ability to be proactive/anticipate problems (find and solve problems)
- Better coordination with DEP plans/goals/priorities
- Timeliness & efficiency
- Responsiveness
- Compliance & beyond

Undesired Outcomes:

- Backsliding
- Too many measures
- Creating more bureaucracy
- Overcomplicating
- Additive effect (it should just replace/improve)
- Inflexibility
- Lacking credibility
- Loss of momentum
- Resulting in quantity over quality
- Undesirable legislative mandates
- Minutiae
- Losing funding
- Not gaining buy-in from our counterparts